RevPAR excluding tax by segment and country (first-half 2011)

HOTELS : RevPAR by segment H1	Occupancy Rate			Average room rate			RevPAR			
	(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))		Subsidiaries (chg in % reported)	(chg in % L/L (1))		Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & (reported)
Upscale and Midscale Europe (in €)	63.0%	+2.4	+2.3	95	+5.1%	+3.8%	60	+9.3%	+7.7%	+9.8%
Economy Europe (in €)	69.3%	+3.3	+2.8	54	+1.7%	+0.7%	38	+6.7%	+5.0%	+7.0%
Economy US (in $)	61.6%	+1.7	+1.3	42	+1.3%	+1.0%	26	+4.1%	+3.1%	+4.1%

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSCALE HOTELS RevPAR by country H1 (in local currency)	Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
		(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))		Subsidiaries (chg in % reported)	(chg in % L/L (1))		Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)
France	28,274	65.1%	+2.9	+2.3	117	+7.1%	+5.5%	76	+12.1%	+9.5%	+11.9%
Germany	18,651	64.6%	+2.5	+2.3	85	+3.3%	+1.6%	55	+7.5%	+5.4%	+7.7%
Netherlands	3,528	67.9%	+5.0	+5.0	91	+2.7%	+2.7%	62	+10.8%	+10.8%	+17.9%
Belgium	1,677	68.2%	-1.9	-2.2	105	+7.2%	+8.3%	72	+4.4%	+5.0%	+5.4%
Spain	2,739	55.5%	+1.0	+1.1	76	-0.1%	-0.7%	42	+1.8%	+1.2%	+4.4%
Italy	3,887	59.1%	+0.8	+2.8	89	-0.2%	-0.6%	52	+1.2%	+4.3%	+3.0%
UK (in £)	5,541	77.2%	+2.0	+1.4	82	+5.2%	+4.7%	63	+8.0%	+6.7%	+8.1%

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country H1 (in local currency)	Nb of rooms	Occupancy Rate			Average room rate			RevPAR			
		(in %)	Subsidiaries (chg in pts reported)	(chg in pts L/L (1))		Subsidiaries (chg in % reported)	(chg in % L/L (1))		Subsidiaries (chg in % reported)	Subsidiaries (like-for-like(1))	Subsidiaries & managed (reported)
France	38,648	71.3%	+3.0	+2.4	53	+2.3%	+1.2%	38	+6.7%	+4.7%	+6.6%
Germany	15,261	68.5%	+3.9	+3.6	55	+1.1%	-0.2%	38	+7.2%	+5.4%	+7.1%
Netherlands	2,414	73.0%	+3.9	+3.9	73	+5.3%	+5.3%	53	+11.2%	+11.2%	+11.2%
Belgium	2,744	69.8%	-0.6	+0.4	67	+0.1%	+3.1%	46	-0.8%	+3.7%	-1.8%
Spain	4,838	54.9%	+1.8	+2.4	49	-3.1%	-3.4%	27	+0.2%	+0.9%	+0.2%
Italy	1,552	71.2%	+9.0	+9.0	57	-6.2%	-6.2%	41	+7.5%	+7.5%	+7.5%
UK (in £)	9,014	74.3%	+4.8	+5.0	46	-0.6%	-0.5%	34	+6.3%	+6.6%	+6.0%
USA (in $)	71,530	61.6%	+1.7	+1.3	42	+1.3%	+1.0%	26	+4.1%	+3.1%	+4.1%

(1) at comparable scope of consolidation and exchange rates.