2008 RevPAR by Segment and country (at December-end, YTD)

HOTELS : RevPAR by segment DecYTD 2008	Occupancy Rate			Average room rate			RevPAR			
	Subsidiaries (reported)		Subsidiaries (L/L)[1]	Subsidiaries (reported)		Subsidiaries (L/L)[1]	Subsidiaries (reported)		Subsidiaries (L/L)[1]	Subsidiaries & managed
	(in %)	(chg in pts)	(chg in pts)		(chg in %)	(chg in %)		(chg in %)	(chg in %)	(reported)
Upscale and Midscale Europe (in €)	64.8	-2.6	-2.0	105	2.0	4.3	68	-1.8	1.3	-2.3
Economy Europe (in €)	71.6	-2.3	-2.4	58	4.6	5.8	41	1.3	2.4	1.1
Economy US (in $)	64.4	-2.4	-2.4	45	0.6	0.1	29	-3.0	-3.6	-3.0

(1) at comparable scope of consolidation and exchange rates.

UPSCALE AND MIDSCALE HOTELS RevPAR by country FY 2008 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)		(chg in %)		(chg in %)	(like-for-like(1))	(reported)
France	29 599	66.1	-1.0	116	5.2	77	3.6	2.7	3.1
Germany	20 127	63.7	-1.2	95	5.4	61	3.5	3.0	3.4
Netherlands	3 989	65.4	-3.2	108	2.4	71	-2.3	-2.4	-6.8
Belgium	1 802	71.1	-0.4	108	6.2	77	5.6	-0.3	4.7
Spain	2 259	62.3	-4.2	98	-1.3	61	-7.5	-7.5	-7.5
Italy	3 456	58.6	-3.6	116	-1.4	68	-7.1	-4.2	-7.1
UK (in £)	5 280	77.4	-0.9	89	4.5	69	3.3	1.8	-0.3
USA (in $)	480	91.6	-2.3	260	1.7	238	-0.8	-0.8	-6.4

(1) at comparable scope of consolidation and exchange rates.

ECONOMY HOTELS RevPAR by country FY 2008 (in local currency)	Number of rooms	Occupancy Rate		Average room rate		RevPAR			
		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries (reported)		Subsidiaries	Subsidiaries & managed
		(in %)	(chg in pts)		(chg in %)		(chg in %)	(like-for-like(1))	(reported)
France	42 986	71.9	-1.7	51	7.6	37	5.1	3.8	5.2
Germany	15 031	69.8	-1.5	59	4.7	41	2.5	2.5	1.8
Netherlands	2 207	73.8	-8.2	82	6.4	61	-4.3	-5.9	-4.3
Belgium	2 560	77.0	-1.1	69	6.3	53	4.8	4.6	4.8
Spain	4 492	70.3	-7.7	56	3.6	40	-6.6	-6.9	-6.6
Italy	1 550	61.5	-2.2	73	-0.6	45	-4.1	-4.4	-4.1
UK (in £)	7 966	74.3	-2.8	56	5.1	41	1.3	4.2	1.1
USA (in $)	80 152	64.4	-2.4	45	0.6	29	-3.0	-3.6	-3.0

(1) at comparable scope of consolidation and exchange rates.