

Press release

Paris – April 25, 2013

Annual Shareholders' Meeting

The Annual Shareholders' Meeting of Accor was held today in Paris. The meeting was chaired by Philippe Citerne, Chairman of the Board of Directors, and **holders of 73.37% of the shares** were present or represented by proxy. **All of the resolutions were adopted.**

During the Meeting, CEO **Yann Caillère** commented on Accor's solid 2012 results and gave shareholders a detailed description of the Group's strategy.

He highlighted the growth achieved in 2012, thanks to record development – with more than 38,000 rooms opened during the year, of which 72% in emerging markets – and the asset restructuring program, which included the sale in 2012 of Motel 6.

After outlining the key priorities of Accor's strategy, the aim of which is to reconfigure the room portfolio to comprise 40% managed, 40% franchised and 20% owned and leased, he presented the Group's plans to strengthen the distribution process, with €120 million set to be invested in the period 2013-2016.

Sophie Stabile, Global Chief Financial Officer, reviewed the Group's performance in 2012 and in the first quarter of 2013.

Shareholders approved **an ordinary dividend of €0.76** per share, which will be paid on June 5, 2013, with an ex-dividend date of May 3, 2013.

In addition, shareholders re-elected **Sophie Gasperment and Patrick Sayer** as directors for a three-year term, elected **Nadra Moussalem** as a director and ratified **Iris Knobloch's** appointment to the Board. Sophie Gasperment and Iris Knobloch are independent directors.



Accor, the world's leading hotel operator and market leader in Europe, is present in **92 countries** with **more than 3,500 hotels** and **450,000 rooms**. Accor's broad portfolio of hotel brands - **Sofitel, Pullman, MGallery, Grand Mercure, Novotel, Suite Novotel, Mercure, Adagio, Ibis, Ibis Styles, Ibis budget and hotelF1** - provide an extensive offer from luxury to budget. With more than **160,000 employees in Accor brand hotels** worldwide, the Group offers its clients and partners 45 years of know-how and expertise.

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